

Tools for Building:

A RESOURCE MANUAL FOR
AFFORDABLE HOUSING & ECONOMIC DEVELOPMENT

November 2002

**Tools for Building:
A Resource
Manual for
Affordable
Housing &
Economic
Development**

Introduction

The challenges of meeting housing and economic needs in our communities are enormous. As more faith-based organizations become partners in this work and increase their leadership role in creating and sustaining healthy communities, the need for training, collaboration, capital, and other resources grows exponentially. The process of producing affordable housing and supporting economic development is a partnership. This modest collection of resources was developed to encourage faith-based organizations to move forward in meeting their goals of being significant contributors to economic development and effective developers of affordable housing.

Affordable Housing Management Association - Pacific Southwest

2900 Bristol Street, Suite G-105
Costa Mesa, CA 92626

Tel 714-979-9131 **Fax** 714-979-0403

Website www.ahma-psw.org

E-mail cfusco@cgfassoc.com

Description of Agency/Organization The Affordable Housing Management Association is a member-based organization of property owners, managers and related professionals who provide management and products or services to the affordable housing industry.

Description of Training and/or Services The Association's National Affordable Housing Professional (NAHP) training and certification program allows affordable housing employees to develop comprehensive apartment or asset management skills and acquire a detailed knowledge of government regulations and laws that apply to the affordable housing industry.

Alliance for Nonprofit Management

1899 L Street, NW, Suite 600
Washington, DC 20036

Tel 202-955-8406 **Fax** 202-721-0086

E-mail alliance@allianceonline.org

Website www.allianceonline.org

Description of Agency/Organization The Alliance for Nonprofit Management is dedicated to building and transferring knowledge related to nonprofit management and governance. The Alliance Resource Center is being developed as a comprehensive resource database of websites, books, videos, and other valuable resources relating to nonprofit management.

Description of Training and/or Services In the Alliance Resource Center, resources representing the work of hundreds of organizations are available to help nonprofit agencies and nonprofit support professionals manage their organizations more efficiently and effectively.

American Savings Education Council

2121 K Street, Suite 600
Washington, DC 20037

Tel 202-659-0670 **Fax** 202-775-6360

E-mail asecinfo@asec.org

Website www.asec.org

Description of Agency/Organization The American Savings Education Council (ASEC) is a coalition of private and public sector institutions that undertakes initiatives to raise public awareness about what is needed to ensure long-term personal financial independence. ASEC's goal is to make saving and planning a vital concern of Americans of all income levels.

Description of Training and/or Services ASEC sponsors training for individual investors' retirement education. High-profile industry experts and well-known authors and financial advisors offer participants valuable insight and innovative strategies to address some of retirement planning's most pressing issues. ASEC also produces an annual "Retirement Confidence" survey and a "Parents, Money and Youth" survey.

Association for Enterprise Opportunity

1601 N. Kent Street, Suite 1101
Arlington, VA 22209

Tel 703-841-7760 **Fax** 703-841-7748

E-mail aeo@assoceo.org

Website www.microenterpriseworks.org

Description of Agency/Organization The Association for Enterprise Opportunity (AEO) supports the development of strong and effective U.S. microenterprise programs to assist underserved entrepreneurs in starting, stabilizing, and expanding businesses.

Description of Training and/or Services AEO offers training through such venues as the their Annual Conference and Membership Meeting; participation in local, state, regional, national, and international meetings; and development and execution of specialized training, including the organization's Microenterprise Training Institutes.

Beyond Shelter

3255 Wilshire Blvd., Suite 815
Los Angeles, CA 90010

Tel 213-252-0772 **Fax** 213-480-0846

E-mail institute@beyondshelter.com

Website www.beyondshelter.org

Description of Agency/Organization Beyond Shelter is a private, nonprofit agency whose mission is to combat chronic poverty, welfare dependency, and homelessness among families with children through the provision of housing and social services and the promotion of systemic change.

Description of Training and/or Services Beyond Shelter's Institute for Research, Training and Technical Assistance conducts a variety of technical assistance activities nationwide. These include regional and national technical assistance workshops, direct consulting, and presentations at state, regional, and national conferences.

California Association for Microenterprise Opportunities

655 13th Street
Oakland, CA 94612

Tel 510-238-8360 **Fax** 510-238-8361

E-mail cameo@igc.org

Website www.microbiz.org

Description of Agency/Organization The California Association for Microenterprise Opportunity (CAMEO) is a statewide association of organizations, agencies, and individuals dedicated to furthering microenterprise development in California. CAMEO strives to increase opportunities for low-income people and communities by building the capacity of California's microenterprise organizations. It achieves this by providing leadership and a voice for statewide support and educating the public about the value of microenterprise development.

Description of Training and/or Services CAMEO offers training, facilitated discussions, and technical assistance to communities seeking to establish microenterprise development services. All CAMEO trainings are customized for the audience and community needs.

California Community Economic Development Association

1541 Wilshire Blvd., Suite 407
Los Angeles, CA 90017

Tel 213-353-1676 **Fax** 213-207-2780

E-mail ralph@cceda.com

Website www.cceda.com

Description of Agency/Organization The California Community Economic Development Association (CCEDA) has served California as a statewide membership association since 1989. Its membership is comprised of organizations actively engaged in revitalizing California's neighborhoods, including local governments, resident-driven community development corporations, community action agencies, and faith-based institutions.

Description of Training and/or Services CCEDA provides to its members a clearinghouse for information and action that advances the field of community economic development through training and continuing education, technical assistance, advocacy, and public policy.

California Debt and Investment Advisory Commission

915 Capital Mall, Room 400
Sacramento, CA 95814

Tel 916-653-3269 **Fax** 916-654-7440

E-mail cdiac@treasurer.ca.gov

Website www.treasurer.ca.gov/cdiac

Description of Agency/Organization The California Debt and Investment Advisory Commission (CDIAC) is a state commission that provides technical assistance to state and local governments on debt issuance and public investment matters. The Commission is comprised of the State Treasurer, the Governor or Director of Finance, State Controller, two local government finance officials, two state assembly members, and two state senators.

Description of Training and/or Services The California Debt and Investment Advisory Commission provides information, education, and technical assistance on public debt and investments to local public agencies and other public finance professionals. CDIAC's continuing education seminars are offered throughout the year.

California Housing Law Project

1225 8th Street, Suite 425
Sacramento, CA 95814

Tel N/A **Fax** N/A

E-mail mbrown@housingadvocates.org

Website www.housingadvocates.org

Description of Agency/Organization The California Housing Law Project lobbies in the California State Legislature for affordable housing and tenants rights for low income people, the disabled, elderly, and homeless. The Law Project also provides housing information services to local government housing agencies, housing advocacy organizations, and individuals.

Description of Training and/or Services The California Housing Law Project publishes two newsletters that report on affordable housing actions in Sacramento. An up-to-the-minute publication, "Framing the Issues," is sent weekly via fax or e-mail during the legislative session. For a general overview of state housing actions, "Capitol Gains" is sent every few months to subscribers, the media, and public opinion leaders.

California Housing Partnership Corporation

369 Pine Street, Suite 300
San Francisco, CA 94104

Tel 415-433-6804 **Fax** 415-433-6805

E-mail main@chpc.net

Website www.chpc.net

Description of Agency/Organization The California Housing Partnership Corporation (CHPC) is a nonprofit housing, consulting, and training organization. CHPC's mission is to preserve existing affordable housing and expand the capacity of public, nonprofit and resident-controlled entities to develop, own, and manage affordable housing.

Description of Training and/or Services The California Housing Partnership Corporation is a leading trainer for affordable housing practitioners, providing a wide array of educational services. For the past twelve years, CHPC has been the trainer for the Local Initiatives Support Corporation's California Project Manager training, an intensive yearlong staff development program.

Center for Community Change (San Francisco Office)

100 Bush Street, Suite 210
San Francisco, CA 94104

Tel 415-982-0346 **Fax** 415-956-6880

E-mail development@communitychange.org

Website www.communitychange.org

Description of Agency/Organization The Center for Community Change (CCC) was established in 1969 to strengthen the problem-solving abilities of neighborhood and community groups and to foster greater private and public support for such local efforts.

Description of Training and/or Services CCC provides technical assistance and training to minority and low-income community organizations. Assistance includes advice on community reinvestment, public and assisted housing programs, state and local housing trust funds, economic development subsidy programs, and Community Development Block Grants.

Center for Enterprise Development

777 North Capitol Street, NE, Suite 800
Washington, DC 20002

Tel 202-408-9788 **Fax** 202-408-9793

E-mail info-dc@cfed.com

Website www.cfed.org

Description of Agency/Organization The Corporation for Enterprise Development (CFED) fosters widely shared and sustainable economic well being. CFED promotes asset-building and economic opportunity strategies, primarily in low-income and distressed communities, that bring together community practice, public policy, and private markets in new and effective ways.

Description of Training and/or Services CFED is developing an Individual Development Account (IDA) Training Institute to promote effective practices as they emerge in the IDA field. The National Fund for Enterprise Development (NFED) is a subsidiary of the Corporation for Enterprise Development that awards grants and loans to intermediaries that support small and micro business development.

Center for Livable Communities

1414 K Street, Suite 600
Sacramento, CA 95814

Tel 916-448-1198 **Fax** 916-448-8246

E-mail center@lgc.org

Website www.lgc.org

Description of Agency/Organization The Center for Livable Communities (CLC) is a national, nonprofit, nonpartisan initiative of the Local Government Commission (LGC) which helps local governments identify and implement solutions. CLC helps local governments and community leaders be proactive in their land use, create more affordable housing, improve air quality, and restore local economic and social vitality.

Description of Training and/or Services CLC, in conjunction with LGC, provides many free resources including newsletters, presentations, publications, fact sheets, model projects, and articles.

Corporation for Supportive Housing

1330 Broadway, Suite 601
Oakland, CA 94612

Tel 510-251-1910 **Fax** 510-251-5954

E-mail information@csh.org

Website www.csh.org

Description of Agency/Organization The Corporation for Supportive Housing (CSH) supports the expansion of permanent housing opportunities for persons who face mental health, substance abuse, and other chronic health issues.

Description of Training and/or Services CSH publishes reports, studies, and manuals aimed at helping nonprofits and government develop new and better ways to meet the health, housing, and employment needs of those at the fringes of society. CSH works with nonprofits and government to help local organizations gain the financial and technical assistance they need to build more and better housing with services.

Development Training Institute

2510 Saint Paul Street
Baltimore, MD 21218

Tel 410-338-2512 **Fax** 410-338-2751

E-mail info@dtinational.org

Website www.dtinational.org

Description of Agency/Organization The Development Training Institute (DTI) trains and mentors leaders in the area of community development. DTI promotes leadership development and organizational capacity for community building throughout the United States. Clients include both professionals and volunteers who are engaged in community building initiatives.

Description of Training and/or Services DTI offers comprehensive training services to individuals and organizations working in community development, including custom-designed courses and web-based online training.

Economic Opportunity Institute

4728 11th Avenue, NE
Seattle, WA 98105

Tel 206-633-6580 **Fax** 206-633-6665

E-mail info@eoionline.org

Website www.eoionline.org

Description of Agency/Organization The Economic Opportunity Institute (EOI) develops new public policies to create ladders for low-income people to move into the middle class and to plug holes so that middle-class families do not fall into poverty. EOI is an activist, progressive, and majoritarian institute. EOI's mission is pursued through media outreach, public dialogue, and policy initiatives that address the shared economic security concerns for middle-class and low-income workers.

Description of Training and/or Services EOI has an extensive online resource directory listing myriad local and national organizations, websites, and articles covering a variety of the social and economic issues.

Enterprise Foundation

10227 Wincopin Circle, Suite 500
Columbia, MD 21044

Tel 410-964-1230 **Fax** 410-964-1918

E-mail info@enterprisefoundation.org

Website www.enterprisefoundation.org

Description of Agency/Organization The Enterprise Foundation helps to build communities by providing low-income people with affordable housing, safer streets, and access to jobs and child care. It is a national network of more than 2,200 nonprofits, public housing authorities, and Native American Tribes in 800 locations.

Description of Training and/or Services The Enterprise Foundation provides loans, grants, and technical assistance to nonprofit organizations that are building and revitalizing local neighborhoods.

Evelyn & Walter Haas, Jr. Fund

One Market, Landmark, Suite 400
San Francisco, CA 94105

Tel 415-856-1400 **Fax** 415-856-1500

E-mail webmaster@haasjr.org

Website www.haasjr.org

Description of Agency/Organization The Evelyn and Walter Haas, Jr. Fund aspires to serve as a voice of hope and unifying voice for social change, focusing its support in the San Francisco Bay Area. The foundation seeks to create vibrant and safe neighborhoods that support the healthy development and well-being of the community by strengthening children, youth, families, and the elderly; strengthening neighborhoods; promoting diversity and inclusiveness, and enhancing nonprofit leadership and governance.

Description of Training and/or Services The Evelyn and Walter Haas, Jr. Fund achieves its goals through grants that provide support to programs and purposes consistent with their mission.

Fannie Mae

3900 Wisconsin Avenue, NW
Washington, DC 20016

Tel 202-752-7000 **Fax** N/A

E-mail N/A

Website www.fanniemae.com

Description of Agency/Organization Fannie Mae is committed to strengthening communities by increasing homeownership opportunities and affordable rental housing. It works to keep low-cost capital flowing to mortgage lenders and ensure that mortgage lenders don't run out of mortgage funds, so that more people realize their dreams of homeownership.

Description of Training and/or Services Fannie Mae hosts "HCD University," which features workshops and information on its current housing and community development initiatives and resources. Homepath.com, one component of Fannie Mae's family of websites, assists buyers in locating approved lenders and mortgage products.

Fannie Mae Foundation

4000 Wisconsin Avenue, NW
Washington, DC 20016

Tel 202-274-8000 **Fax** 202-274-8100

E-mail grants@fanniemae.foundation.org

Website www.fanniemae.foundation.org

Description of Agency/Organization The Fannie Mae Foundation creates affordable homeownership and housing opportunities through innovative partnerships and initiatives that build healthy, vibrant communities across the United States.

Description of Training and/or Services The Foundation offers a variety of development and research grants, fellowships, awards programs, and online resources.

Freddie Mac

8200 Jones Branch Drive
McLean, VA 22102

Tel 703-903-2000 **Fax** N/A

E-mail lp_classic_registration@freddiemac.com

Website www.freddiemac.com

Description of Agency/Organization Freddie Mac is a stockholder-owned corporation chartered by Congress to create a continuous flow of funds to mortgage lenders in support of homeownership and rental housing.

Description of Training and/or Services Freddie Mac's 'Learning Center' offers several training opportunities and resources, including distance and online learning, certification programs, and a training catalog of workshops and seminars.

Freddie Mac Foundation

8250 Jones Branch Drive
McLean, VA 22102

Tel 703-918-8888 **Fax** 703-918-8895

E-mail freddiemac_foundation@freddiemac.com

Website www.freddiemacfoundation.org

Description of Agency/Organization The Freddie Mac Foundation opens doors to hope and opportunity for children, youth, and their families by helping them reach their full potential. Their grantmaking generates tangible results for children and families who are the most vulnerable to poverty.

Description of Training and/or Services Freddie Mac Foundation awarded \$13.7 million in grants to programs that strengthen both families and develop youth, primarily in the Washington, D.C. area. Programs and grant application guidelines are available on the Foundation's website.

Grant & Resource Center of Northern California

2280 Benton Drive, Bldg. C, Suite A
Redding, CA 96003

Tel 530-244-1219 **Fax** 530-244-0905

E-mail library@grcnc.org

Website www.grcnc.org

Description of Agency/Organization The mission of the Grant & Resource Center of Northern California (GRC) is to enhance the quality of life in Northern California, provide training in organizational development and management, facilitate networking of local organizations, and provide information on opportunities and resources for funding.

Description of Training and/or Services GRC researches grants and scholarships and provides organizational training and other services to support individuals and organizations contributing to community enhancement.

Housing Assistance Council

1025 Vermont Avenue, NW, Suite 606
Washington, DC 20005

Tel 202-842-8600 **Fax** 202-347-3441

E-mail hac@ruralhome.org

Website www.ruralhome.org

Description of Agency/Organization The Housing Assistance Council (HAC) has been helping local organizations build affordable housing in rural America since 1971. While emphasizing local solutions, empowerment of the poor, reduced dependence, and self-help strategies, HAC assists in the development of single and multifamily affordable housing units and promotes homeownership for working low-income rural families.

Description of Training and/or Services Along with hosting a national conference, HAC sponsors periodic intensive training workshops in different parts of the country, emphasizing housing development, financing, construction, and nonprofit management. Project-based technical assistance is also available.

Housing California

926 J Street, Suite 1400
Sacramento, CA 95814

Tel 916-447-1867 **Fax** 916-447-0458

E-mail amarthews@housingca.org

Website www.housingca.com

Description of Agency/Organization Housing California is a statewide coalition of over 1,000 affordable housing and homeless organizations whose goal is to build support for policies and funding that create and preserve affordable housing for very low income and homeless people.

Description of Training and/or Services Housing California sponsors an annual conference in Sacramento where a variety of institutes and workshops cover a host of affordable housing topics.

ICF Consulting

9300 Lee Highway
Fairfax, VA 22031

Tel 703-934-3000 **Fax** 703-934-3740

E-mail info@icfconsulting.com

Website www.icfconsulting.com

Description of Agency/Organization ICF Consulting works nationwide with public and private organizations that make affordable housing available in low-income communities and promote equitable economic development.

Description of Training and/or Services ICF Consulting designs and delivers training courses and coordinates conferences that help practitioners run their housing and community development programs more efficiently and effectively.

Innovation Network

1001 Connecticut Avenue, NW, Suite 900
Washington, DC 20036

Tel 202-728-0727 **Fax** 202-728-0136

E-mail info@innonet.org

Website www.innonet.org

Description of Agency/Organization Innovation Network is a national nonprofit organization dedicated to building the evaluation capacity of nonprofits so they can better serve their communities.

Description of Training and/or Services Innovation Network provides half-day, full-day, and multi-day workshops to teach nonprofit managers and staff how to create on-going learning processes that continuously develop and improve their organizations. A number of web-based tool kits are available online at little or no cost.

Institute for Community Economics

57 School Street
Springfield, MA 01105

Tel 413-746-8660 **Fax** 413-746-8862

E-mail iceconomic@aol.com

Website www.iceclt.org

Description of Agency/Organization Institute for Community Economics fosters the development of policies and organizations that increase community control and promote the just allocation of economic resources, in particular, through the use of community land trusts.

Description of Training and/or Services A variety of educational and technical manuals, brochures, articles, and videos are available for purchase online.

Institute for Local Self-Reliance

2425 18th Street, NW
Washington, DC 20009

Tel 202-232-4108 **Fax** N/A

E-mail info@ilsr.org

Website www.ilsr.org

Description of Agency/Organization The Institute for Local Self-Reliance (ILSR) is a nonprofit research and educational organization that provides technical assistance and information on environmentally sound economic development strategies. ILSR works with citizen groups, governments, and private businesses in developing policies that extract the maximum value from local resources.

Description of Training and/or Services A selection of educational books, brochures, and articles on a variety of topics that help define the steps towards local self-reliance are available for purchase.

Institute for Social and Economic Development

910 23rd Avenue
Coralville, IA 52241

Tel 319-338-2331 **Fax** 319-338-5824

E-mail ised@ised.org

Website www.ised.org

Description of Agency/Organization The Institute for Social and Economic Development (ISED) is a nonprofit organization whose mission is to strengthen the social and economic well-being of individuals and communities. The Institute, through its Economic Development Division, provides a variety of services to assist disenfranchised individuals entering the economic mainstream.

Description of Training and/or Services ISED's consulting division addresses the technical assistance and training needs of the organizations that implement strategies to enable low-income people to become economically independent. Technical assistance is available in the following areas: microenterprise, community development, IDA programs, small business financing, and job training and placement.

Institute of Real Estate Management

430 N. Michigan Avenue
Chicago, IL 60611

Tel 1-800-837-0706 **Fax** 1-800-338-4736

E-mail custserv@irem.org

Website www.irem.org

Description of Agency/Organization The Institute for Real Estate Management's (IREM) mission is to educate real estate managers, certify their competence and professionalism, serve as an advocate on issues affecting the real estate management industry, and enhance its members' professional competence so they can better identify and meet the needs those who use their services.

Description of Training and/or Services IREM delivers all levels of education to real estate development and management professionals. Course formats include classroom, home study, corporate level classes, online, and custom designed courses. Educational conferences are held annually.

Joint Center for Sustainable Communities

1620 Eye Street, NW
Washington, DC 20006

Tel 202-861-6784 **Fax** 202-429-0422

E-mail gpowell@usmayors.org

Website www.usmayors.org/USCM/sustainable/opportunities.htm

Description of Agency/Organization The Joint Center for Sustainable Communities (Joint Center) represents a collaboration between the U.S. Conference of Mayors and the National Association of Counties on behalf of our nation's communities. The overall goal of the Joint Center is to provide local elected officials with assistance in using the policies and tools necessary for creating sustainable communities. In particular, the Joint Center is interested in finding more cost-effective and comprehensive ways to address such issues as transportation management, brownfields revitalization, environmental protection, energy conservation, job training, and public safety.

Description of Training and/or Services The Joint Center is providing technical assistance, training, sustainable development literature and materials, and funding toward community visioning (or collaborative planning).

Local Initiatives Support Corporation

733 Third Avenue, 8th Floor
New York, NY 10017

Tel 212-455-9800 **Fax** 212-682-5929

E-mail N/A

Website www.liscnet.org

Description of Agency/Organization Local Initiatives Support Corporation (LISC) provides grants, financing, and technical expertise to neighborhood-based groups that develop affordable housing, spur commercial development, create jobs, and expand other services that improve the quality of life in low-income communities.

Description of Training and/or Services LISC's website hosts an extensive online resource library. Training and technical assistance is available across the country at many of the program area locations.

McAuley Institute

8300 Colesville Road, Suite 310
Silver Springs, MD 20910

Tel 301-588-8110 **Fax** 301-588-8154

E-mail gholloway@mcauley.org

Website www.mcauley.org

Description of Agency/Organization The McAuley Institute is a national non-profit housing organization that provides technical assistance and financial resources to grassroots organizations that work to expand housing and economic opportunities for low-income women and their families.

Description of Training and/or Services The Institute provides technical assistance in the areas of housing and community development, administers a revolving loan fund and sponsors "Make It Your Own," a national program to increase homeownership opportunities for women.

Midwest Academy

28 E. Jackson Street, #605
Chicago, IL 60604

Tel 312-427-2304 **Fax** 312-427-2307

E-mail mwacademy1@aol.com

Website www.midwestacademy.com

Description of Agency/Organization The Midwest Academy is a training institution for leaders and staff of citizen and community groups. The Academy is one of the nations' oldest and best-known schools for community organizations, citizen organizations, and individuals committed to progressive social change.

Description of Training and/or Services The Academy hosts intensive 5-day academic training sessions. Programs include developing strategies, building coalitions, holding public officials accountable, and working with the media.

National Affordable Housing Management Association

526 King Street, Suite 511
Alexandria, VA 22314

Tel 703-683-8630 **Fax** 703-683-8634

E-mail hillary.smith@nahma.org

Website www.nahma.org

Description of Agency/Organization National Affordable Housing Management Association (NAHMA) is an association representing companies and individuals involved with the management of affordable housing, especially with the management of multifamily housing communities subject to the regulations of federal agencies.

Description of Training and/or Services The Association's National Affordable Housing Professional (NAHP) certification program allows affordable housing employees to demonstrate comprehensive apartment or asset management skills and a detailed knowledge of government regulations and laws applying to the affordable housing industry. Both the national organization and its local affiliates host a number of educational trainings and workshops on a variety of affordable housing management topics.

National Association of Community Action Agencies

1100 17th Street, NW, Suite 500
Washington, DC 20036

Tel 202-265-7546 **Fax** 202-265-8850

E-mail info@communityactionpartners.org

Website www.nacaa.org

Description of Agency/Organization The National Association of Community Action Agencies and its Community Action Partnership members seek to be a national forum for policy on poverty and to strengthen, promote, represent, and serve its network of member agencies to assure that the issues of the poor are effectively heard and addressed.

Description of Training and/or Services Educational workshops and seminars are hosted by the Community Action Partnership at their Washington, D.C. headquarters. Training conferences are sponsored throughout the year at locations across the country.

National Association of Development Companies

6764 Old McLean Village Drive
McLean, VA 22101

Tel 703-748-2575 **Fax** 703-748-2582

E-mail merril@nadco.org

Website www.nadco.org

Description of Agency/Organization The National Association of Development Companies (NADCO) represents certified development companies that provide long-term small business loans. NADCO acts as a lobbying and information source for certified development companies.

Description of Training and/or Services NADCO provides full training to its members on all aspects of SBA 504 Economic Development loans.

National Association of Housing and Redevelopment Officials

630 Eye Street, NW
Washington, DC 20001

Tel 202-289-3500 **Fax** 202-289-8181

E-mail nahro@nahro.org

Website www.nahro.org

Description of Agency/Organization The National Association of Housing and Redevelopment Officials (NAHRO) creates affordable housing opportunities by ensuring that housing and community development professionals have the leadership skills, education, information, and tools to serve communities and advocate for appropriate laws that are sensitive to the needs of the people served.

Description of Training and/or Services NAHRO hosts a variety of workshops, conferences, seminars, and professional development classes.

National Center for Housing Management

1638 R Street, NW
Washington, DC 20009

Tel 800-368-5625 **Fax** 703-516-4070

E-mail service@nchm.org

Website www.nchm.org

Description of Agency/Organization The National Center for Housing Management (NCHM) provides professional development opportunities to all housing managers, especially those in the assisted housing field. Courses are designed to certify practitioners.

Description of Training and/or Services Certification is offered in the following areas: Registered Housing Management, Certified Occupancy Specialist, Certified Occupancy Specialist--Rural Rental Housing, Certified Manager of Housing, Senior Housing Specialist, Fair Housing training, and several specialties geared toward public housing. NCHM also offers a journal, the "Housing Management Quarterly," and textbooks which support their training and certification programs

National Community Capital Association

620 Chestnut Street, Suite 572
Philadelphia, PA 19106

Tel 215-923-4754 **Fax** 215-923-4755

E-mail ncca@communitycapital.org

Website www.communitycapital.org

Description of Agency/Organization The National Community Capital Association (NCCA) is a national membership organization of community development financial institutions (CDFIs). Member CDFIs provide capital, technical assistance, and development services to support the revitalization of economically-disadvantaged urban, rural, and reservation-based communities across the United States.

Description of Training and/or Services In addition to hosting an annual training conference, a number of online courses are available through NCCA's Virtual Learning Center.

National Congress for Community Economic Development

1030 15th Street, NW, Suite 325
Washington, DC 20005

Tel 202-289-9020 **Fax** 202-289-7051

E-mail ncced@ncced.org

Website www.ncced.org

Description of Agency/Organization The National Congress for Community Economic Development (NCCED) was founded in 1970 as a national nonprofit membership association of organizations, primarily CDCs, engaged in the economic revitalization of distressed communities.

Description of Training and/or Services NCCED sponsors a variety of trainings, technical assistance workshops, and professional conferences involving public policy education, business development training, and capacity building for faith-based organizations.

National Council of La Raza

1111 19th Street, NW, Suite 1000
Washington, DC 20036

Tel 202-785-1670 **Fax** 202-776-1792

E-mail akadis@nclr.org

Website www.nclr.org

Description of Agency/Organization National Council of La Raza (NCLR) is a private nonprofit established to reduce poverty and discrimination and improve life opportunities for Hispanic Americans through capacity building and applied research, policy analysis and advocacy. The largest constituency-based national Hispanic organization, NCLR serves all Hispanic nationality groups in all regions of the country.

Description of Training and/or Services NCLR's capacity-building assistance, designed to support and strengthen local Hispanic groups, focuses on resource development, program operation, management, and governance. NCLR provides services not only to its own affiliates, but also to other Hispanic organizations.

National Development Council

51 East 42nd Street, Suite 300
New York, NY 10017

Tel 212-682-1106 **Fax** 212-573-6118

E-mail N/A

Website www.ndc-online.org

Description of Agency/Organization The National Development Council (NDC) is a nonprofit organization dedicated to affordable housing and economic development finance. NDC works in hundreds of communities in the United States and Puerto Rico to evaluate and structure local economic development and affordable housing projects, leverage private investment, create local development finance programs, and bridge the gap between public sector and private sector investment.

Description of Training and/or Services NDC services include technical assistance in establishing local economic development or housing development financing systems; assistance in evaluating private sector development proposals that request public financing; taking the lead as developer of specific projects, and negotiating with private lenders for investment. NDC also operates the Grow America Fund, an SBA 7a small business lender, and the NDC Corporate Equity Fund that invests equity in real estate and housing development deals.

National Housing Trust

1101 30th Street, NW, Suite 400
Washington, DC 20007

Tel 202-333-8931 **Fax** 202-833-1031

E-mail info@nhtinc.org

Website www.nhtinc.org

Description of Agency/Organization The National Housing Trust (Trust) is a national nonprofit organization formed to preserve and improve affordable multifamily homes for low- and moderate-income families. The Trust saves multifamily properties at risk of conversion to market rate housing and resolves the problems of troubled properties that suffer from physical deterioration and financial and social distress. The Trust acts as a hands on intermediary to the field and a conduit of information to policy makers.

Description of Training and/or Services The Trust meets its goals by providing the following services: public policy development; technical assistance to local nonprofit organizations, resident associations, and public agencies that are acquiring federally assisted and insured developments or preparing a local preservation strategy; training others interested in preserving multifamily housing; acting as an information clearinghouse on HUD assisted and insured "Mark to Market" multifamily properties; and below market predevelopment loans to nonprofit and resident groups in their acquisition and rehabilitation of affordable multifamily housing.

National Low Income Housing Coalition

1012 14th Street, Suite 610
Washington, DC 20005

Tel 202-662-1530 **Fax** 202-393-1973

E-mail info@nlihc.org

Website www.nlihc.org

Description of Agency/Organization The National Low Income Housing Coalition (NLIHC) is a membership organization which represents housing advocates, organizers, tenants, and professionals in the housing field. NLIHC works with Congress and the Executive Branch to obtain adequate federal support for low-income housing and related programs. NLIHC's work in public policy, advocacy, and public information is focused on improving the public's knowledge of low-income housing issues; making low-income housing a priority on the federal political agenda; decreasing the loss of federally assisted housing; increasing federal investment in low-income housing, and engaging more low-income people in self-advocacy on housing issues.

Description of Training and/or Services NLIHC shapes and advocates public policy and is an information clearinghouse.

National Neighborhood Coalition

1030 15th Street, NW, Suite 325
Washington, DC 20005

Tel 202-408-8553 **Fax** 202-408-8551

E-mail nncnnc@erols.com

Website www.neighborhoodcoalition.org

Description of Agency/Organization The National Neighborhood Coalition (NNC) serves as the national voice for neighborhoods by providing a crucial link to Washington for neighborhood and community-based organizations. NNC fosters communication and collaboration among local, regional, and national organizations working to build healthy and sustainable communities.

Description of Training and/or Services NNC provides information about programs and policies and is an advocate for neighborhoods and community and neighborhood-based organizations.

National Rural Housing Coalition

1250 Eye Street, NW, Suite 902
Washington, DC 20005

Tel 202-393-5229 **Fax** 202-393-3034

E-mail [nrhc@nrhcweb.org](mailto:nrhcnrcweb.org)

Website www.nrhcnrcweb.org

Description of Agency/Organization The National Rural Housing Coalition (NRHC) is a membership organization that advocates for better housing and community facilities for low-income rural families and increase public awareness of rural housing problems. The NRHC works with a network of state coalitions and nonprofit organizations to promote federal housing policies that benefit both rural housing and community development programs.

Description of Training and/or Services NRHC meets its objectives by coordinating a network of rural housing advocates throughout the nation and by direct advocacy. NRHC sponsors regular conferences at which specific policies and legislative proposals are developed.

National Training and Information Center

810 North Milwaukee Avenue
Chicago, IL 60622

Tel 312-243-3035 **Fax** 773-395-7044

E-mail ntic@ntic-us.org

Website www.ntic-us.org

Description of Agency/Organization The National Training and Information Center's (NTIC) mission is to build grassroots leadership and strengthen neighborhoods through issue-based community organizing with the goal of revitalizing urban and rural neighborhoods. NTIC helps community residents prioritize issues and draw up action plans to address them.

Description of Training and/or Services NTIC organizers, researchers, and other staff provide training, technical assistance, research, and consultation to community groups that are seeking ways to reduce crime and improve the quality of life in their neighborhoods.

Neighborhood Reinvestment Corporation

1325 G Street, NW, Suite 800
Washington, DC 20005

Tel 202-220-2300 **Fax** 202-220-2600

E-mail nrti@nw.org

Website www.nw.org

Description of Agency/Organization The Neighborhood Reinvestment Corporation (NRC) revitalizes older urban neighborhoods by mobilizing public, private, and community resources at the neighborhood level. NRC establishes, monitors, and supports Neighborhood Housing Services programs throughout the United States and supports and replicates selected preservation projects that show promise as mechanisms for reversing neighborhood decline.

Description of Training and/or Services To accomplish their mission, NRC provides grants and technical assistance, support, oversight, and other services to Neighborhood Housing Services and Neighborhood Housing Services of America, Inc., programs, as well as grants to enlarge its national loan purchase pool. Neighborhood Reinvestment Training Institute provides quality training to individuals and organizations committed to improving the affordability of neighborhood housing, the vitality of neighborhood economics, and quality of community life.

Non-Profit Housing Association of California

369 Pine Street, Suite 350
San Francisco, CA 94104

Tel 415-989-8160 **Fax** 415-989-8166

E-mail info@nonprofithousing.org

Website www.nonprofithousing.org

Description of Agency/Organization Non-Profit Housing Association of California (NPH) is a membership organization of nonprofits, developers, leading financial institutions, and related professionals, including funders and faith-based organizations who are dedicated to strengthening the local, regional, and statewide movement on affordable housing and support services.

Description of Training and/or Services NPH offers professional training, networking opportunities, and resources for housing policy analysts, advocates, and activists.

Pacific Institute for Community Organizations

930 Alhambra Blvd, Suite 200
Sacramento, CA 95816

Tel 916-447-7959 **Fax** 916-447-7955

E-mail picalifornia@aol.com

Website www.piconetwork.org

Description of Agency/Organization The Pacific Institute for Community Organization (PICO) serves a national network of congregation-based and community-based organizations. PICO's mission is to assist in the building of community organizations with the power to improve the quality of life of families and neighborhoods.

Description of Training and/or Services PICO carries out its mission through leadership training seminars, the recruitment of and development of professional community organizers, and on-going consultation and technical assistance.

Partners for Livable Communities

1429 21st Street, NW
Washington, DC 20036

Tel 202-887-5990 **Fax** 202-466-4845

E-mail partners@livable.com

Website www.livable.com

Description of Agency/Organization Partners for Livable Communities is a non-profit coalition of more than 1,000 organizations, professionals, and individuals working to improve the livability of communities by promoting quality of life, economic development, and social equity. Partners for Livable Communities help communities set common visions for the future, discover and use their cultural and natural assets, and build public-private coalitions to further their common goals.

Description of Training and/or Services Partners for Livable Communities provides advocacy on specific issues and hands-on technical assistance, shares information, and mobilizes support to help communities identify possibilities and develop solutions.

Peninsula Interfaith Action

1336 Arroyo Avenue
San Carlos, CA 94070

Tel 650-592-9181 **Fax** 650-592-9183

E-mail piapico@aol.com

Website www.piapico.org

Description of Agency/Organization Peninsula Interfaith Action (PIA) is a federation of congregations organized to assist neighborhoods, congregations, organizations, and schools as they seek to improve the quality of life for families on the San Francisco Mid-Peninsula. PIA address multiple issues of common concern such as affordable housing, education, health care, economic development, employment, community safety, and transportation. PIA works to transform our communities by building relationships, empowering congregations, developing leaders, and strengthening neighborhoods.

Description of Training and/or Services PIA fulfills its mission through one-to-one community outreach, intensive leadership training and development, research of issues, and nonpartisan action in the public arena.

PolicyLink

101 Broadway
Oakland, CA 94607

Tel 510-663-2333 **Fax** 510-663-9684

E-mail info@policylink.org

Website www.policylink.org

Description of Agency/Organization PolicyLink is a national advocacy, research, capacity building, and communications organization focused on the pursuit of equity in communities. The work of PolicyLink bridges the traditional divide between communities and the world of policymakers at the local, state and national levels in pursuing a vision of developing and implementing creative policy initiatives.

Description of Training and/or Services PolicyLink's website provides a toolkit with categories that include income and asset creation, affordable housing, and controlling development and financing strategies. PolicyLink also hosts an annual national summit and a variety of seminars and workshops throughout the year.

Rural LISC

1825 K Street, NW Suite 1100
Washington, DC 20006

Tel 202-739-9283 **Fax** 202-785-8030

E-mail info@ruralisc.org

Website www.ruralisc.org

Description of Agency/Organization The Local Initiatives Support Corporation (LISC) launched Rural LISC to expand its reach to the rural community, of which eight million are poor and lack quality affordable housing and health care. Its mission is to build the capacity of resident-led rural CDCs, increase their production and impact, demonstrate the value of investing in and through rural CDCs, and make the resource and policy environment more supportive of rural CDCs and their work.

Description of Training and/or Services Rural LISC provides training, technical assistance, and funding to address the problems rural communities face.

San Francisco Foundation

225 Bush Street, Suite 500
San Francisco, CA 94104

Tel 415-733-8500 **Fax** 415-477-2783

E-mail info@sff.org

Website www.sff.org

Description of Agency/Organization The San Francisco Foundation (SFF) is a leading agent of Bay Area philanthropy. SFF supports charitable activities focused primarily on local needs of Alameda, Contra Costa, San Francisco, San Mateo, and Marin Counties.

Description of Training and/or Services SFF hosts monthly “How to Apply” workshops. These workshops are expressly designed to teach grantseekers the most effective approach to requesting financial support from the SFF. Their website also lists numerous other resources for grantees, as well as links to other philanthropic organizations.

Smart Growth Network

777 North Capitol Street, NE, Suite 500
Washington, DC 20002

Tel 202-962-3582 **Fax** N/A

E-mail smartgrowth@icma.org

Website www.smartgrowth.org

Description of Agency/Organization The Smart Growth Network (SGN) was organized to address the increasing community concerns about the need for new ways to boost the economy, protect the environment, and enhance community vitality. SGN focuses its mission on community quality of life, design, economics, environment, health, housing, and transportation.

Description of Training and/or Services SGN works to raise public awareness by providing training, sharing information, and cultivating strategies to address barriers to smart growth.

Southern California Association of Non-Profit Housing

3345 Wilshire Blvd., Suite 1005

Los Angeles, CA 90010

Tel 213-480-1249 **Fax** 213-480-1788

E-mail info@scanph.org

Website www.scanph.org

Description of Agency/Organization The Southern California Association of Non-Profit Housing (SCANPH) is a non-profit membership organization dedicated to the development, preservation, and management of permanently affordable housing for low-income people.

Description of Training and/or Services SCANPH provides regular technical training workshops and informal forums covering a variety of current housing issues. It also hosts an annual conference on education, resource sharing, networking, and training for the Southern California nonprofit housing community.

Sprawl Watch Clearinghouse

1400 16th Street, NW, Suite 225

Washington, DC 20036

Tel 202-332-7000 **Fax** 202-265-0182

E-mail N/A

Website www.sprawlwatch.org

Description of Agency/Organization The mission of the Sprawl Watch Clearinghouse is to make growth management tools, techniques, and strategies accessible to citizens, grassroots organizations, environmentalists, public officials, planners, architects, the media, and business leaders.

Description of Training and/or Services The Sprawl Watch Clearinghouse identifies, collects, compiles, and disseminates information on the best land use practices.

UrbanAmerica

30 Broad Street, 31st Floor
New York, NY 10004

Tel 212-612-9100 **Fax** 212-785-9419

E-mail mail@urbanamericalp.com

Website www.urbanamericalp.com

Description of Agency/Organization UrbanAmerica’s mission is to restore prosperity to America’s inner cities through investments in commercial properties. UrbanAmerica, L.P., is a private real estate investment company focused on acquiring income-producing commercial real estate in major urban inner city markets. It seeks to create profitability for investors by implementing a long-term institutional-ownership strategy to value enhance its properties while providing opportunities for corporate and retail tenants to locate facilities in Empowerment Zones and Enterprise Communities. The investment and operational activities of UrbanAmerica also foster economic development activity by creating new jobs and bringing new goods and services to low- and moderate-income communities.

Description of Training and/or Services UrbanAmerica’s typical structure is a joint venture with an operating development partner in which UrbanAmerica provides any combination or all of the following: (i) government interface; (ii) community relations; (iii) equity participation; (iv) financing placement; and (v) retail and office tenant pre-leasing.

U. S. Department of Health and Human Services

200 Independence Avenue, SW
Washington, DC 20201

Tel 1-877-696-6775 **Fax** N/A

E-mail N/A

Website www.hhs.gov

Description of Agency/Organization The U. S. Department of Health and Human Services (HHS) includes more than 300 programs and is the largest grant-making agency in the federal government. It works closely with state and local governments to provide essential human services, especially for those who are least able to help themselves.

Description of Training and/or Services The scope of programs, training, services and funding offered through HHS is broad. One of their programs provides free technical assistance through intermediary organizations to help faith-based and community organizations effectively access funding sources, operate and manage their programs, develop and train staff, expand the reach of programs into the community, and replicate promising programs.

U.S. Department of Housing and Urban Development

451 7th Street, SW
Washington, DC 20410

Tel 202-708-1112 **Fax** N/A

E-mail N/A

Website www.hud.gov or www.huduser.org

Description of Agency/Organization The Department of Housing and Urban Development (HUD) administers all federally approved housing programs including Community Development Block Grant funds, HUD 811/202 program, Section 8 rental housing assistance, FHA-insured mortgages, as well as economic development programs and community reinvestment initiatives.

Description of Training and/or Services HUD offers program training through its regional and field offices throughout the country.

Wall Street Without Walls

30 Lincoln Plaza
New York, NY 10023

Tel N/A **Fax** 212-977-0118

E-mail Info@wallstreetwithoutwalls.com

Website www.wallstreetwithoutwalls.com

Description of Agency/Organization Wall Street Without Walls is a volunteer financial assistance program which serves large and small Community Development Corporations (CDCs), Community Development Financial Institution (CDFIs), and Revolving Loan Funds (RLFs).

Description of Training and/or Services Wall Street Without Walls provides technical assistance in commercial real estate financing, low-income and affordable housing financing, structured and asset-backed finance, nonprofit 501© 3 bond finance, and corporate and public finance.

Western States Center

310 SW 4th Avenue, Suite 1140
Portland, OR 97204

Tel 503-228-8866 **Fax** 503-228-1965

E-mail info@wscpx.org

Website www.westernstatescenter.org

Description of Agency/Organization Western States Center's mission is to build a progressive movement for social, economic, racial, and environmental in the eight Western states of Oregon, Washington, Idaho, Montana, Wyoming, Utah, Nevada and Alaska. The strategy is to strengthen grassroots organizing and community-based leadership, build long-term strategic alliances among community, environmental, labor, social justice and other public interest organizations, and develop the capacity of informed communities to participate in the public policy process and in elections.

Description of Training and/or Services Western States Center provides research and policy analysis to Western leaders, the press and the public; trains grassroots organizers and community leaders in advocacy and public policy skills; consults on education and organizing campaigns; strengthens local community-based organizations; builds statewide public policy coalitions, and encourages citizen leaders to seek and hold public office.

Wider Opportunities for Women

1001 Connecticut Avenue, NW, Suite 930
Washington, DC 20036

Tel 202-464-1596 **Fax** 202-464-1660

E-mail info@wowonline.org

Website www.wowonline.org

Description of Agency/Organization Wider Opportunities for Women (WOW) works nationally to achieve economic independence and equal opportunities for women and girls. WOW helps women learn to earn by emphasizing literacy, technical, and nontraditional skills, welfare-to-work transition, and career development.

Description of Training and/or Services WOW initiatives are advanced through programs that provide training, technical assistance, advocacy services, apprenticeship opportunities, and collaborative development.

Women's Institute for Housing and Economic Development

14 Beacon Street
Boston, MA 02108

Tel 617-367-0520 **Fax** 617-367-1676

E-mail info@wihed.org

Website www.wihed.org

Description of Agency/Organization The mission of the Women's Institute for Housing and Economic Development (Women's Institute) is to create safe, affordable housing for low-income women and their families through technical assistance and by working in partnership with grassroots groups to develop housing and job creation strategies for homeless women, women in recovery, older women, parenting teens, and women with AIDS. The Women's Institute encourages organizations to identify new programs, exchange technical information, and learn from the successes and failures of others, thereby reducing costs and minimizing risks. Through this coordinated effort, groups learn how to maximize resources and use the services of local and state governments, charitable foundations, and the private financial community.

Description of Training and/or Services To achieve their objective the Women's Institute develops housing model programs; provides technical assistance to individuals and organizations; provides training in leadership, financial literacy, and other areas; supports the development of coalitions, and provides advocacy services.

Federal Home Loan Banks

Each of the 12 FHLBanks independently operates credit programs for its members and housing and economic development programs aimed at the FHLBank System mission of expanding credit availability in local communities. For detailed information on specific programs, contact the FHLBank involved.

Atlanta

1475 Peachtree Street, NE
Atlanta, GA 30309

Tel 404-888-8000

Website www.fhlbatl.com

Indianapolis

8250 Woodfield Crossing
Indianapolis, IN 46240

Tel 317-465-0200

Website www.fhlbi.com

Boston

111 Huntington Avenue, 24th Floor
Boston, MA 02199

Tel 617-292-9600

Website www.fhlbboston.com

New York

200 Park Avenue
New York, NY 10166

Tel 212-294-1800

Website www.fhlbny.com

Chicago

111 East Wacker Drive, Suite 800
Chicago, IL 60601

Tel 312-565-5700

Website www.fhlbc.com

Pittsburg

601 Grant Street
Pittsburg, PA 15219

Tel 412-288-3400

Website www.fhlb-pgh.com

Cincinnati

221 East 4th Street
1000 Atrium Two
Cincinnati, OH 45202

Tel 513-852-7500

Website www.fhlbcin.com

San Francisco

600 California Street, Suite 300
San Francisco, CA 94108

Tel 415-616-1000

Website www.fhlbsf.com

Dallas

P.O. Box 619026
Dallas, TX 75261

Tel 214-441-8500

Website www.fhlb.com

Seattle

1501 4th Street, Suite 1900
Seattle, WA 98101

Tel 800-973-6223

Website www.fhlbsea.com

Des Moines

907 Walnut Street
Des Moines, IA 50309

Tel 515-281-1000

Website www.fhlbdm.com

Topeka

One Security Benefit Place, Suite 100
Topeka, KS 66606

Tel 785-233-0507

Website www.fhlbtopeka.com

Federal Home Loan Bank of San Francisco
600 California Street
San Francisco, CA 94108
415.616.1000
www.fhlbsf.com